

VIRTUAL INVESTOR EVENT

Industrial & Specialty Products Showcase

DECEMBER 13, 2023



Welcome



PATRICIA GIL

VP, Investor Relations & Sustainability

VIRTUAL INVESTOR EVENT



Forward Looking Statements

This presentation includes "forward-looking statements" within the meaning of the federal securities laws - that is, statements about the future, not about past events. Forward-looking statements give our current expectations and projections relating to our financial condition, results of operations, plans, objectives, future performance and business. These statements may include words such as "anticipate," "estimate," "expect," "project," "plan," "intend," "believe," "may," "will," "should," "could," "can have," "likely" and other words and terms of similar meaning. Forward-looking statements made include any statement that does not directly relate to any historical or current fact and may include, but are not limited to, statements regarding the Company's growth opportunities, strategy, future financial results, forecasts, projections, plans and capital expenditures, technological innovations, and the commercial silica and diatomaceous earth industry. Forward-looking statements are based on our current expectations and assumptions, which may not prove to be accurate. These statements are not guarantees and are subject to risks, uncertainties and changes in circumstances that are difficult to predict. Many factors could cause actual results to differ materially and adversely from these forward-looking statements. Among these factors are global economic conditions; fluctuations in demand for commercial silica, diatomaceous earth, perlite, clay and cellulose; fluctuations in demand for frac sand or the development of either effective alternative proppants or new processes to replace hydraulic fracturing; the entry

of competitors into our marketplace; changes in production spending by companies in the oil and gas industry and changes in the level of oil and natural gas exploration and development; general economic, political and business conditions in key regions of the world; pricing pressure; weather and seasonal factors; the cyclical nature of our customers' business; our inability to meet our financial and performance targets and other forecasts or expectations; our substantial indebtedness and pension obligations, including restrictions on our operations imposed by our indebtedness; operational modifications, delays or cancellations; prices for electricity, natural gas and diesel fuel; our ability to maintain our transportation network; changes in government regulations and regulatory requirements, including those related to mining, explosives, chemicals, pharmaceuticals, and oil and gas production; silica-related health issues and corresponding litigation; and other risks and uncertainties detailed in our Forms 10-K, 10-Q, and 8-K filed with or furnished to the U.S. Securities and Exchange Commission. If one or more of these or other risks or uncertainties materialize (or the consequences of such a development changes), or should underlying assumptions prove incorrect, actual outcomes may vary materially from those reflected in our forward-looking statements. The forward-looking statements speak only as of the date hereof, and we disclaim any intention or obligation to update publicly or revise such statements, whether as a result of new information, future events or otherwise.



Agenda

STRATEGIC COMPANY OVERVIEW

Introduction to Industrial & Specialty Products (ISP)

BRYAN SHINN

Chief Executive Officer

INDUSTRIAL MARKET LEADER

Across Diverse & Attractive Markets

ZACH CARUSONA

Executive VP and President, Industrial & Specialty Products

KEY USE CASES:

Solar Glass, Cool Roofing & White Pigment

TOM ANDERSKOW

Vice President, Sales

MASON BORLIK

Vice President, Products & Innovation

Accelerating Growth Through

INNOVATION & ADVANCED MATERIALS

ZACH CARUSONA

CONCLUDING REMARKS / Q&A

BRYAN SHINN





Global Performance Materials Company

Diversified mining, materials and logistics enterprise

Leading producer of industrial silica, diatomaceous earth, cristobalite, perlite, and specialty clays

Value-added offerings designed to support highly specified customer requirements



Diverse & Innovative Product Portfolio

Industrial & Specialty Products

- Attractive market positions with high barriers to entry
- Technical expertise
- Delivering results
- Significant growth potential
- Robust new product pipeline

NEW PRODUCTS



White Armor®
Cool Roof Granules



EverWhite®
Pigment
Cristobalite



PurifiDE®
Diatomaceous Earth

NEW APPLICATIONS



Renewable Diesel



Pharmaceutical Filtration



Formulated Products



Most Exciting Time in Our History

Unlocking the potential of our Industrial business

Redefining our strategy

Expanding our offerings

Significantly increasing our addressable markets

Using Cash Flow from Operations to De-Lever

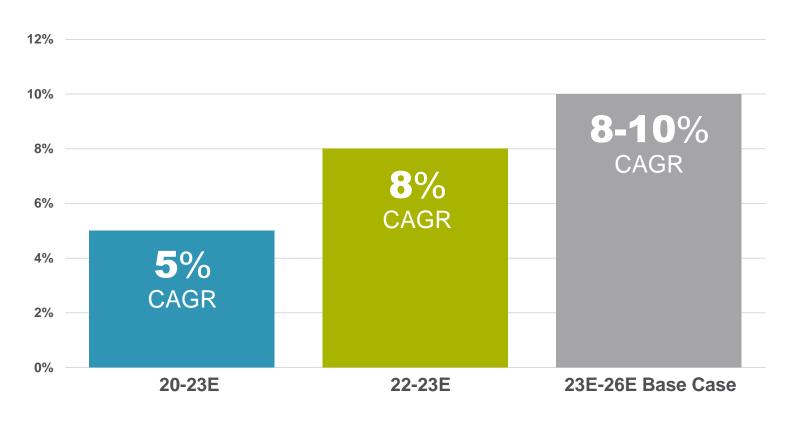


TTM as of 9/30/23



Three Pillars

ISP Contribution Margin Dollar Growth



4Q'23E based on guidance for contribution margin dollars to increase 5% to 10% y/y

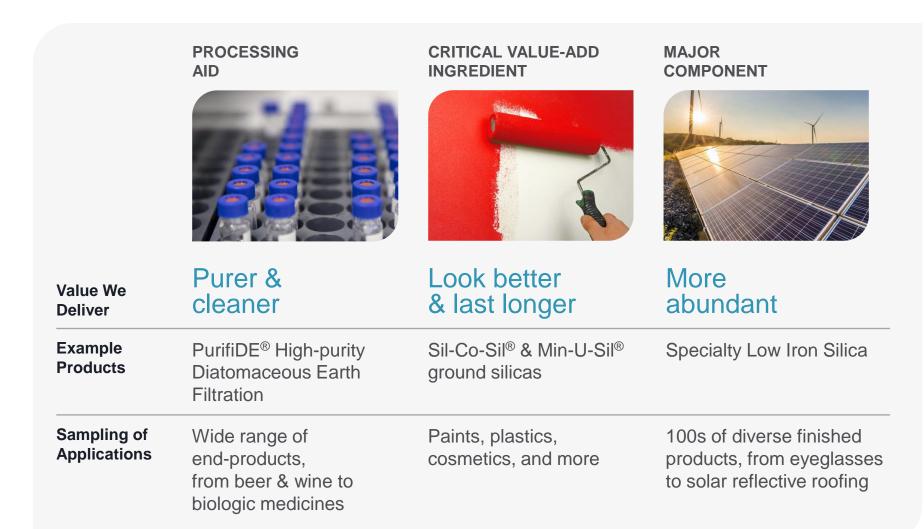
Grow base business at GDP+

Expand capacity for high-value sold-out products

Launch new advanced materials



Delivering Value Across a Range of Applications



We are providing critical advanced materials



Strong & Resilient Business

Stable business

High barriers to entry

Market leader in growing markets

Reliable U.S. supplier

Aligned with demand for sustainable solutions



Industrial & Specialty Products



ZACH CARUSONA

Executive Vice
President and
President, Industrial &
Specialty Products





Market-Leading Offerings

PRODUCTS	EXAMPLES	END SEGMENTS	POSITION	VALUE PROPOSITION
Advanced Materials	White Armor® Cool Roof Granules	Building ProductsPharmaceutical FiltrationCoatings & Fillers	#1 Producer of cool roof granules in the U.S.	Enhancing End-Product Performance
Whole Grain & Ground Silica	Sil-Co-Sil® Ground Silica	Building ProductsGlassFiberglassCoatings / Fillers	#1 Producer of ground silica in the U.S.	Highly Specified Solutions
Diatomaceous Earth, Perlite, & Clay	Celatom® Diatomaceous Earth	Food & BeverageChemicals & RefineryAbsorbentsCoatings / Fillers	#1 Producer of Diatomaceous Earth in the U.S.	Premier Quality with Unique Deposits

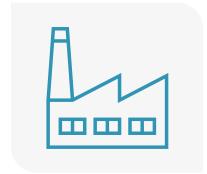


Our Unique Capabilities Create Barriers to Entry & Long-Term Customer Relationships



Technical & Mission Critical Products

Spec'd into customer needs; 800+ products for 2k+ customers



Superior Manufacturing Capabilities

#1 producer in the US for ground silica and diatomaceous earth



Unmatched Supply Network

Able to adapt to customers' needs with 22 facilities across the US



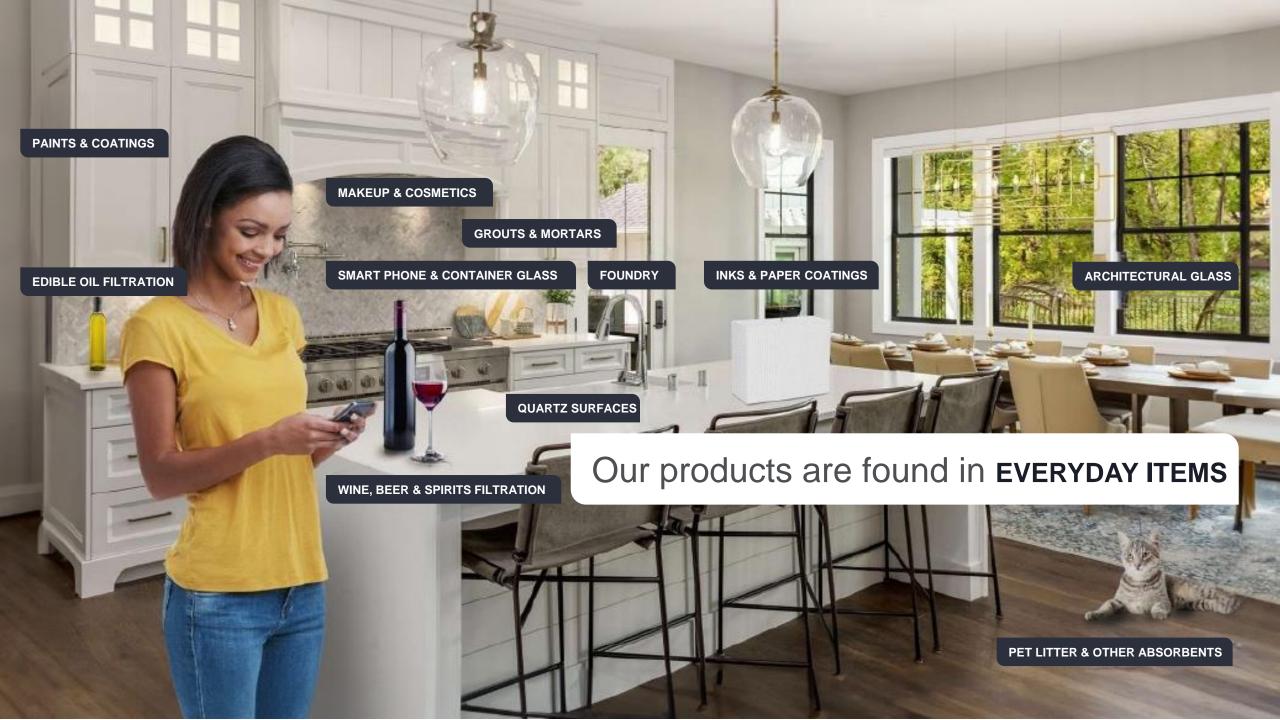
Highly Contracted Revenue

Long-standing relationships enable consistency for customers



Leader in Innovation and R&D

Reliable partner with ability to invest in R&D beyond core







Segment Leader Across Robust and Diversified Industrial & Specialty Minerals End Segments

END SEGMENT	ISP REVENUE SHARE - 20231
Food & Beverage	17%
Chemicals & Refinery	15%
ISP SHOWCASE HIGHLI	GHTS
Building Products	14%
Glass	13%
Industrial Applications	12%
Absorbents	9%
Fiberglass	7%
Coatings / Fillers	7%
¹ 6% revenue tied to other end segr	ments

KEY TAKEAWAYS

Segment leader: #1 or #2 in most segments with defensible position

Total addressable market at >\$3 billion and growing

Unique technical capabilities deliver value to customers

Robust and diversified end-segments enable GDP+ growth in base business

Over 800 products serving as critical materials for 2,000+ customers

KEY CUSTOMERS





















Spotlighting ISP'S Growth Potential





Distinct opportunities across each market to deliver on ISP goal of above market growth.

KEY USE CASE

Solar Glass Opportunity





THOMAS ANDERSKOW

Vice President, Sales, Industrial & Specialty Products



Serving Several Attractive & Growing Glass Applications Fueled by Mega-trends



#1

Producer of Low Iron Silica for Glass Applications in US

(20%-30% CAGR over next 3 years)

¹ Inflation Reduction Act

² 2023 North America TAM



U.S. Silica Strongly Positioned to Support Glass Market Growth



VALUE PROPOSITION
FOR GLASS MANUFACTURING

Quality & performance

high-purity sands enhance product aesthetics and transparency

Broad offerings & customization

low-iron, high-aluminum, and more

Strategically located plants

minimize freight costs and speed delivery time



U.S. Silica Supporting Expansion of Domestic Solar Panel Manufacturing

U.S. Silica supplies domestic glass manufacturers to support First Solar build-out in US



2018/2019
OHIO 1/2



2022 **OHIO 3**

140% increase in Domestic solar glass projected over next 3 years, driven by IRA

5.9 GW Expected Capacity



First Solar now investing in additional facilities to support future growth



2024 Expected



2025 Expected LOUISIANA 5

+8.2 GW Expected Capacity



U.S. Silica is vital in providing a reliable, responsibly sourced domestic supply of low-iron silica required to produce the glass for our panels.

High-quality glass is a primary component in our advanced thin film solar panels, and access to American-made glass is essential not just to our manufacturing operations but also to our commitment to sustainability and supply chain transparency. We are pleased to count U.S. Silica as a valued partner as we continue to grow our American manufacturing footprint and enable the country's journey to a sustainable energy future.

MIKE KORALEWSKI

Chief Supply Chain Officer, First Solar



Enabling Growth in Domestic Solar Panel Manufacturing

Highly-Differentiated Product

U.S. Silica has high-purity, consistent silica product that can be used in the most demanding glass applications

Dramatic Domestic Solar Glass Growth

Domestic solar panel production projected to more than double over the next three years—U.S. Silica currently the primary supplier of low-iron silica used in domestic solar glass

Stability of Supply

Strategically located and logistically advantaged — Essential for glass manufacturing at this scale



Cool Roofing & New White Pigments





MASON BORLIK

Vice President, ISP Products and Innovation



U.S. Silica Portfolio Touches All Aspects of Building Products

Wide breadth of end markets...





...driven by mega-trends...

- ESG focused regulations
- Climate change driven remodels
- Major infrastructure upgrades
- Housing market fundamentals
- Near-shoring of production

...resulting in expansion

>\$2B

of incremental addressable market expected by 2026



Fully Servicing Building Products Customers







Largest silica grinding network in the US

Producing ground silica products at six U.S. locations

Unique patented manufacturing capabilities

Producing cool roof granules and cristobalite at U.S. locations

Consistent high-volume supply to customers

Large plant network with superior product quality and performance

Positioned to grow rapidly with residential, commercial, and infrastructure tailwinds

"U.S. Silica has been a long-term partner for Owens Corning and we appreciate the quality, reliability of the products they provide for the manufacturing of our products."

NICOLAS SEIGNEURET

Sourcing Director, Composites



White Armor® Protects the Most Important, Most Valuable Buildings





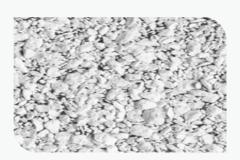


Commercial cool roofing can reflect away 90% of solar energy and offer 10-15% energy savings

Cool Roofing granules are used on high-value, long-lifetime buildings

Growth of this segment is 10% CAGR

Regulatory standards (e.g., CA Title 24) drive minimum solar reflectance standards across the U.S.



White Armor®
helps customers
achieve regulatory
compliance and
best-in-class
performance



EverWhite® Pigment Provides Value in Previously Untapped Applications

Patented products provide new alternatives for

\$2B+ titanium dioxide market by 2026

Success achieved in multiple entry markets...



GROUTS & MORTARS



ENGINEERED STONE COUNTERTOPS



FLUID-APPLIED ROOFING



OTHER INDUSTRIAL MARKETS

Delivers performance benefits, supply chain reliability and cost savings into a variable market

- Lighter weight option
- Higher total solar reflectivity
- Increased durability and resilience
- Greater cementitious strength
- Decreased processing times
- Potential for opportunity outside building products



Innovative Solutions Allow U.S. Silica to be on Leading Edge of Building Products Growth

Diverse Product Lines

And reliable supply networks allow U.S. Silica to serve large customers throughout the residential, commercial, and infrastructure construction markets

Expanded Regulations

Environmental

regulations, like CA
Title 24, drive growth for
ESG-forward products
like White Armor® Cool
Roof Granules at CAGRs
well above market norms

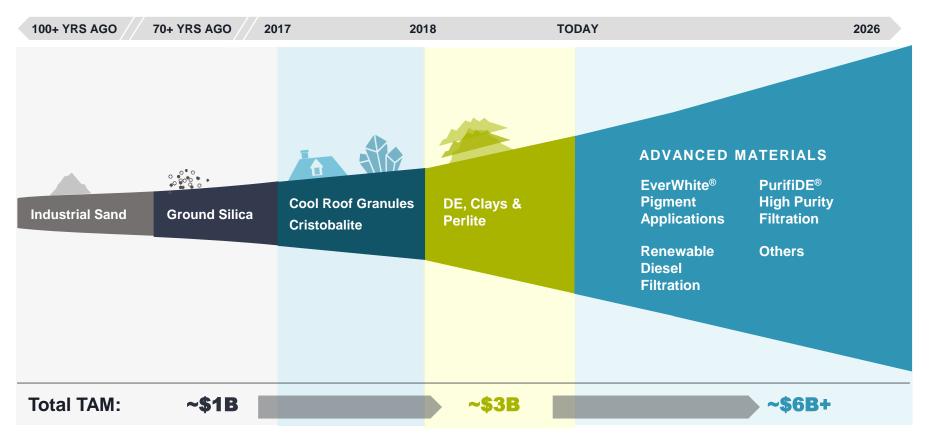
New Product Benefits

Launch of the
EverWhite® Pigment
product line provide
customer cost savings
and new application
performance benefits
in a >\$2B market





Significant Opportunity to Continue Expanding the Addressable Market



Expanding addressable markets & enabling growth beyond core end segments



Enhancing Innovation & Production Capabilities



- Larger, geographically concentrated R&D staff
- Investment in novel, advanced technologies
- Faster time to market with pilot plant ability
- Market-focused innovation pipeline



R&D Investments Yielding Returns in 2023

2023E vs 2020-2022 Average

+80% Growth Capital Investment

+60% PhDs in Research & Business Development

+40% R&D Spend

+30%

\$CM from New Products, Applications and Markets¹



Long-term ISP Target Model

DRIVERS

Market Leadership

#1 or #2 leadership positions across the portfolio

Key Market Opportunities

\$3B+ total addressable market growing to \$6B+ through new products and applications

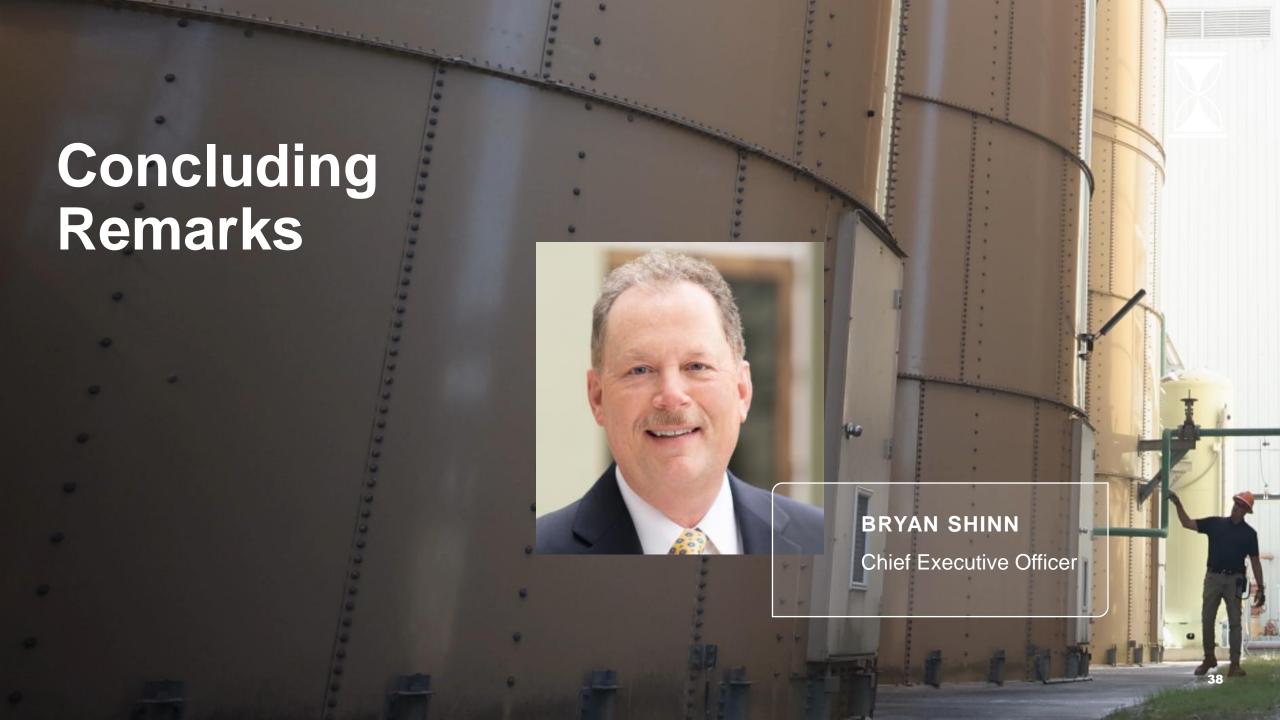
Accelerating New Product Development

Significantly increasing investment on innovation capabilities

Margin Expansion

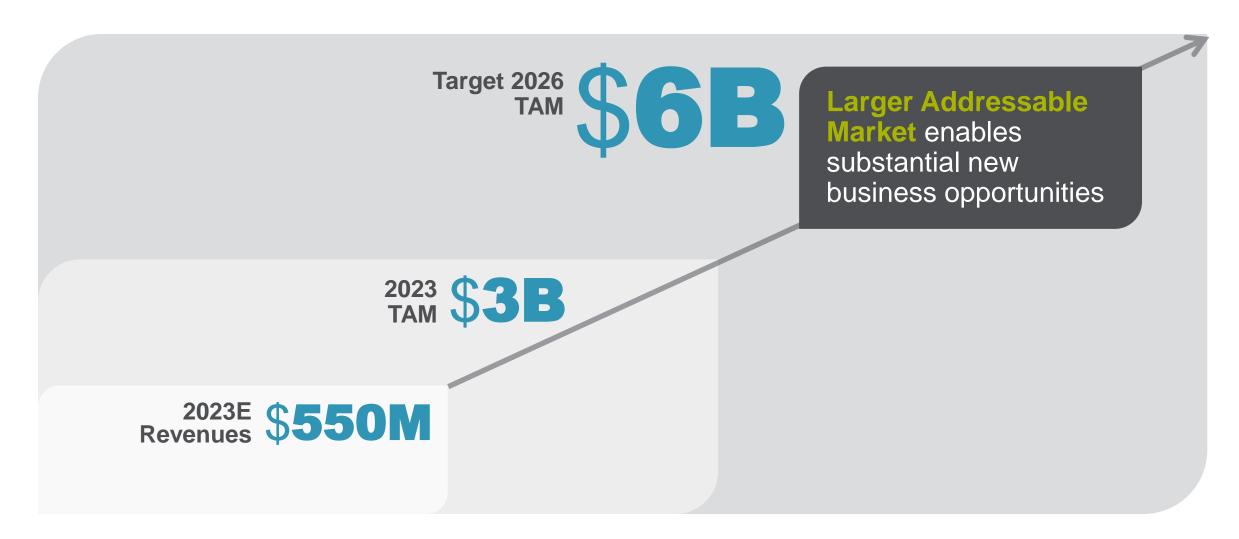
Increasing sales of high margin advanced materials with unique customer value propositions

ISP Segment	CONTRIBUTION MARGIN	CONTRIBUTION MARGIN DOLLARS
Full-Year 2022	30%	\$170 M
Full Year 2023E	33%	\$184 M
3 Year Target	35 %	8-10% annual CM Growth





Rapidly Expanding Total Addressable Market





Key Takeaways

Leading supplier	Delivering mission-critical materials across diverse markets
Unique capabilities	Resulting in sticky, long-term customer relationships
Strong & resilient business	 Increasing profitability of base business at a GDP+ rate Investing in high-value, differentiated products
Societal growth trends	Creating long-term opportunities
Exciting value creation	Driving EBITDA multiple expansion for U.S. Silica



Repositioning U.S. Silica for Long-term Growth











Non-GAAP Financial Performance Measures

Segment Contribution Margin

Segment contribution margin, a non-GAAP measure, is a key metric that management uses to evaluate our operating performance and to determine resource allocation between segments. Segment contribution margin excludes selling, general, and administrative costs, corporate costs, plant capacity expansion expenses, and facility closure costs. Segment contribution margin is not a measure of our financial performance under GAAP and should not be considered as an alternative or superior to measures derived in accordance with GAAP. Our measure of segment contribution margin is not necessarily comparable to other similarly titled captions of other companies due to potential inconsistencies in the methods of calculation.

The Company organizes its business into two reportable segments, Oil & Gas Proppants and Industrial & Specialty Products, based on end markets. The reportable segments are consistent with how management views the markets served by the Company and the financial information reviewed by the chief operating decision maker. The Company manages its Oil & Gas Proppants and Industrial & Specialty Products businesses as components of an enterprise for which separate information is available and is evaluated regularly by the chief operating decision maker in deciding how to allocate resources and assess performance. An operating segment's performance is primarily evaluated based on segment contribution margin, which excludes certain corporate costs not associated with the operations of the segment. These corporate costs are separately stated and include costs that are related to functional areas such as operations management, corporate purchasing, accounting, treasury, information technology, legal and human resources. The Company believes that segment contribution margin, as defined above, is an appropriate measure for evaluating the operating performance of its segments. However, this measure should be considered in addition to, not a substitute for, or superior to, income from operations or other measures of financial performance prepared in accordance with generally accepted accounting principles.

The following table sets forth a reconciliation of net income, the most directly comparable GAAP financial measure, to segment contribution margin:

(All amounts in thousands)		Three Month	s En	ded	Nine Months Ended September 30,			
	Septe	mber 30, 2023	Ju	ne 30, 2023		2023	2022	
Sales:							_	
Oil & Gas Proppants	\$	231,426	\$	262,285	\$	793,724 \$	687,951	
Industrial & Specialty Products		135,535		144,499		422,261	424,262	
Total Sales		366,961		406,784		1,215,985	1,112,213	
Segment Contribution Margin:								
Oil & Gas Proppants		82,890		99,069		291,856	207,401	
Industrial & Specialty Products		46,347		51,595		140,871	130,275	
Total segment contribution margin		129,237		150,664		432,727	337,676	
Operating activities excluded from segment cost of sales		(3,233)		(3,653)		(10,605)	(12,748)	
Selling, general and administrative		(29,287)		(28,694)		(87,144)	(108,860)	
Depreciation, depletion and amortization		(35,822)		(33,546)		(104,754)	(106,964)	
Interest expense		(26,039)		(25,987)		(76,087)	(54,777)	
Other income, net, including interest income		4,016		2,497		4,161	7,206	
Income tax expense		(12,064)		(15,137)		(40,774)	(15,209)	
Net income	\$	26,808	\$	46,144	\$	117,524 \$	46,324	
Less: Net loss attributable to non-controlling interest		(101)		(115)		(292)	(262)	
Net income attributable to U.S. Silica Holdings, Inc.	\$	26,909	\$	46,259	\$	117,816 \$	46,586	



Non-GAAP Financial Performance Measures

Adjusted EBITDA

Adjusted EBITDA is not a measure of our financial performance or liquidity under GAAP and should not be considered as an alternative to net income as a measure of operating performance, cash flows from operating activities as a measure of liquidity or any other performance measure derived in accordance with GAAP. Additionally, Adjusted EBITDA is not intended to be a measure of free cash flow for management's discretionary use, as it does not consider certain cash requirements such as interest payments, tax payments and debt service requirements. Adjusted EBITDA contains certain other limitations, including the failure to reflect our cash expenditures, cash requirements for working capital needs and cash costs to replace assets being depreciated and amortized, and excludes certain nonrecurring charges that may recur in the future. Management compensates for these limitations by relying primarily on our GAAP results and by using Adjusted EBITDA only as a supplement. Our measure of Adjusted EBITDA is not necessarily comparable to other similarly titled captions of other companies due to potential inconsistencies in the methods of calculation. Trailing Twelve Month EBITDA is a measure of Adjusted EBITDA over the training twelve months.

Forward-looking Non-GAAP Measure

A reconciliation of Adjusted EBITDA as used in our guidance, is a forward-looking non-GAAP financial measure, to the most directly comparable GAAP financial measure, is not provided because the Company is unable to provide such reconciliation without unreasonable effort. The inability to provide such reconciliation is due to the unpredictability of the amounts and timing of events affecting the items we exclude from the non-GAAP measure.

The following table sets forth a reconciliation of net income, the most directly comparable GAAP financial measure, to Adjusted EBITDA:

			Thre	e Mon	iths En	ded			Trai	iling Twelve
(All amounts in thousands)										Months
	September 30	0, 2023	June 30,	2023	March	n 31, 2023	Decen	nber 31, 2022		TTM
Net income attributable to U.S. Silica Holdings, Inc.	\$ 2	26,909	\$ 46	,259	\$	44,648	\$	31,590	\$	149,406
Total interest expense, net of interest income	2	23,912	24	,368		21,568		21,511		91,359
Provision for taxes	1	12,064	15	,137		13,573		10,950		51,724
Total depreciation, depletion and amortization expenses	3	35,822	33	,546		35,386		33,202		137,956
EBITDA		98,707	119	,310		115,175		97,253		430,445
Non-cash incentive compensation		3,723	3	,731		3,335		4,875		15,664
Post-employment expenses (excluding service costs)	((1,001)		(839)		(839)		(674)		(3,353)
Merger and acquisition related expenses		421		845		224		1,495		2,985
Plant capacity expansion expenses		59		32		66		86		243
Business optimization projects		0		90		956		648		1,694
Facility closure costs		123		71		81		303		578
Other adjustments allowable under the Credit Agreement		105		397		5,637		170		6,309
Adjusted EBITDA	\$ 10	02,137	\$ 123	,637	\$	124,635	\$	104,156	\$	454,565



Non-GAAP Financial Performance Measures

Net Debt

Net Debt is calculated by adding together short-term debt and long-term debt and subtracting cash and cash equivalents from the total. Net debt shows how a company's indebtedness has changed over a period as a result of cash flows and other non-cash movements. Net debt allows investors to see how business financing has changed and assess whether an entity that has had a significant increase in cash has, for example, achieved this only by taking on a corresponding increase in debt. Net debt is not a measure of our financial performance or liquidity under GAAP and should not be considered as an alternative to net income as a measure of operating performance, cash flows from operating activities as a measure of liquidity or any other performance measure derived in accordance with GAAP.

Net Leverage Ratio

Net Leverage Ratio is calculated by dividing net debt by Trailing Twelve Month EBITDA. Management believes that net leverage ratio provides useful information to investors because it is an important indicator of the Company's indebtedness in relation to its operating performance. Net Leverage Ratio should be considered in addition to results prepared in accordance with GAAP and should not be considered substitutes for or superior to GAAP results. In addition, our Net Leverage Ratio may not be comparable to similarly titled measures utilized by other companies.

Forward-looking Non-GAAP Measure

A reconciliation of Net Leverage Ratio as used in our guidance, is a forward-looking non-GAAP financial measure, to the most directly comparable GAAP financial measure, is not provided because the Company is unable to provide such reconciliation without unreasonable effort. The inability to provide such reconciliation is due to the unpredictability of the amounts and timing of events affecting the items we exclude from the non-GAAP measure.

(\$mm)	2021	2022	1Q '23	2Q '23	3Q '23
Cash and cash equivalents	(\$239.4)	(\$280.8)	(\$139.5)	(\$187.0)	(\$222.4)
Current portion of long-term debt	\$18.3	\$19.5	\$13.6	\$10.2	\$19.8
Long-term debt	\$1,193.1	\$1,037.5	\$897.0	\$871.9	\$847.8
Net debt	\$972.0	\$776.1	\$771.1	\$695.1	\$645.2
TTM Adjusted EBITDA	\$223.5	\$353.6	\$425.3	\$455.1	\$454.6
Net Leverage Ratio	4.3x	2.2x	1.8x	1.5x	1.4>