# **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION

|           | wasningto   | 1, D.C. 20549  |
|-----------|---|--|
|           | FOR   | M 8-K  |
|           | Pursuant to Sec   | T REPORT<br>tion 13 or 15(d) of<br>change Act of 1934                              |
|           | Date of Report (date of earliest e  | vent reported): February 25, 2020  |
|           | (Exact name of registran  | Ioldings, Inc. t as specified in its charter)                                      |
|           | (State or other jurisc  | iction of incorporation)   |
|           | 001-35416<br>(Commission File Number)   | 26-3718801 (IRS Employer Identification No.)                                       |
| 2         | 4275 Katy Freeway, Suite 600 Katy, Texas (Address of principal executive offices) | 77494<br>(Zip Code)  |
|           | Registrant's telephone number, i  | ncluding area code: (281) 258-2170   |
| Check t   | • • •   | neously satisfy the filing obligation of the registrant under any of the following |
|           | Written communications pursuant to Rule 425 under the Securities A                | Act (17 CFR 230.425)   |
|           | Soliciting material pursuant to Rule 14a-12 under the Exchange Act                | (17 CFR 240.14a-12)  |
|           | Pre-commencement communications pursuant to Rule 14d-2(b) und                     | er the Exchange Act (17 CFR 240.14d-2(b))  |
|           | Pre-commencement communications pursuant to Rule 13e-4(c) und                     | er the Exchange Act (17 CFR 240.13e-4(c))  |
| Securitie | es registered pursuant to Section 12(b) of the Act:                               |  |

| Ш          | Pre-commencement communications pursuar            | it to Rule 140-2(b) under the Exchan | Ige Act (17 CFR 240.140-2(b))                                       |
|------------|--|--------------------------------------|---|
|            | Pre-commencement communications pursuan            | nt to Rule 13e-4(c) under the Exchan | ge Act (17 CFR 240.13e-4(c))  |
| Securities | s registered pursuant to Section 12(b) of the Act: |                                      |   |
|            | Title of each class                                | Trading Symbol                       | Name of each exchange on which registered                           |
|            | Common Stock, \$0.01 par value                     | SLCA                                 | New York Stock Exchange   |
| or Rule    | 12b-2 of the Securities Exchange Act of 1934 (     |                                      | n Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) |
| Emergin    | g growth company $\square$                         |                                      |   |

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.  $\Box$ 

# Item 2.02 Results of Operations and Financial Condition.

On February 25, 2020, U.S. Silica Holdings, Inc. issued a press release providing information regarding earnings for the quarter and year ended December 31, 2019. A copy of the press release is attached hereto as Exhibit 99.1.

In accordance with General Instructions B.2. of Form 8-K, the information furnished under this Item 2.02, including Exhibit 99.1, shall not be deemed to be "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that section. The information in this form 8-K shall not be incorporated by reference into any filing under the Securities Act of 1933, as amended, except as expressly set forth by specific reference in such filing.

## Item 9.01 Financial Statements and Exhibits.

(d) Exhibits. The following exhibit is furnished herewith:

99.1 U.S. Silica Holdings, Inc. press release dated February 25, 2020

# **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: February 25, 2020

U.S. SILICA HOLDINGS, INC.

/s/ Donald A. Merril

Donald A. Merril

Executive Vice President, Chief Financial Officer



News Release

#### U.S. Silica Holdings, Inc. Announces Fourth Quarter and Full Year 2019 Results

- Fourth quarter revenue of \$339.1 million and full year revenue of \$1.47 billion
- GAAP EPS loss for the quarter of \$3.99 per share and adjusted EPS loss of \$0.53 per share
- · Double digit growth in annual revenue and profitability for the Industrial and Specialty Products segment
- Annual SandBox loads increased 30% versus 2018 levels
- Record 15.1 million tons sold in Oil & Gas segment in 2019
- Fourth quarter recorded an impairment charge of \$363.7 million due to changes in customer demand and preferences

Katy, Texas, February 25, 2020 – U.S. Silica Holdings, Inc. (NYSE: SLCA) today announced a net loss of \$292.9 million, or \$3.99 per basic and diluted share, for the fourth quarter ended December 31, 2019, compared with a net loss of \$256.1 million, or \$3.44 per basic and per diluted share, for the fourth quarter of 2018. The fourth quarter results were negatively impacted by \$363.7 million or \$3.76 per share in impairment expenses, \$1.3 million or \$0.01 per share in costs related to plant startup and expansion expenses, \$16.3 million or \$0.17 per share related to merger and acquisition expenses, \$2.1 million or \$0.02 per share in facility closure costs and \$3.9 million or \$0.04 per share in other adjustments, partially offset by a net \$52.3 million or \$0.54 per share customer shortfall penalty, resulting in adjusted EPS for the fourth quarter of a loss of \$0.53 per basic and diluted share.

"I am proud of what we achieved in 2019 in the face of market headwinds in energy and uncertainty late in the year in broader industrials markets," said Bryan Shinn, U.S. Silica chief executive officer. "We continued to build, invest in and transform U.S. Silica for the long-term and had many successes.

We expanded our industrial capacity, delivering record segment profitability, and invested in next generation Sandbox equipment while achieving record load volumes. We also right sized our proppant business and completed startup of our two new West Texas mines. Across the enterprise we signed numerous new customer contracts during the year. At the same time, we significantly advanced our new offering pipeline while recording the safest year in my tenure at the company."

# Full Year 2019 Highlights

# **Total Company**

- Revenue of \$1.47 billion decreased 7% compared with \$1.58 billion for 2018.
- Net loss of \$329.1 million, or \$4.49 per basic and diluted share, for 2019, compared with a net loss of \$200.8 million, or \$2.63 per basic and per diluted share, for 2018.
- Overall tons sold of 18.788 million for 2019 increased 4% compared with 18.059 million tons sold in 2018.
- Contribution margin of \$426.8 million for 2019 decreased 17% compared with \$512.9 million for 2018.
- Adjusted EBITDA of \$286.3 million for 2019 decreased 27% compared with Adjusted EBITDA of \$392.5 million for 2018.

#### **Fourth Quarter 2019 Highlights**

#### **Total Company**

- Revenue of \$339.1 million for the fourth quarter of 2019 decreased 6% compared with \$361.8 million in the third quarter of 2019 and 5% when compared with the fourth quarter of 2018.
- Overall tons sold of 4.204 million for the fourth quarter of 2019 decreased 13% compared with 4.850 million tons sold in the third quarter of 2019 and 9% when compared with the fourth quarter of 2018.
- Contribution margin of \$107.1 million for the fourth quarter of 2019 increased 13% compared with \$95.0 million in the third quarter of 2019 and 8% when compared with the fourth quarter of 2018.
- Adjusted EBITDA of \$73.6 million for the fourth quarter of 2019 increased 26% compared with \$58.4 million in the third quarter of 2019 and 8% when compared with the fourth quarter of 2018.

#### **Industrial and Specialty Products**

- Revenue of \$104.8 million for the fourth quarter of 2019 decreased 12% compared with \$119.1 million in the third quarter of 2019 and 8% when compared with the fourth quarter of 2018.
- Tons sold totaled 0.842 million for the fourth quarter of 2019 decreased 12% compared with 0.954 million tons sold in the third quarter of 2019 and 10% when compared with the fourth quarter of 2018.
- Segment contribution margin of \$39.1 million, or \$46.45 per ton, for the fourth quarter of 2019 decreased 12% compared with \$44.4 million in the third quarter of 2019 and 12% when compared with the fourth quarter of 2018.

#### Oil & Gas

- Revenue of \$234.3 million for the fourth quarter of 2019 decreased 3% compared with \$242.7 million in the third quarter of 2019 and 4% when compared with the fourth quarter of 2018.
- Tons sold of 3.362 million for the fourth quarter of 2019 decreased 14% compared with 3.896 million tons sold in the third quarter of 2019 and decreased 9% when compared with the fourth quarter of 2018.
- Segment contribution margin of \$68.0 million, or \$20.22 per ton, for the fourth quarter of 2019 increased 34% compared with \$50.6 million in the third quarter of 2019 and 25% when compared with the fourth quarter of 2018.

# **Capital Update**

As of December 31, 2019, the Company had \$185.7 million in cash and cash equivalents and \$93.5 million available under its credit facilities. Total debt as of December 31, 2019 was \$1.232 billion. Capital expenditures in the fourth quarter totaled \$20.5 million and were mainly related to growth projects in our ISP segment, as well as spending on equipment to expand our SandBox operations and other maintenance and cost improvement capital projects. During the fourth quarter of 2019, the Company generated \$27.7 million in cash flow from operations.

## **Outlook and Guidance**

In 2019, the Company made significant process in laying the groundwork to achieve its three strategic priorities in 2020, namely, 1) prioritizing free cash flow, 2) repositioning its Oil & Gas business, and 3) growing its Industrial & Specialty Products business.

In November of 2019, the Company announced a 10% reduction of its workforce that is expected to deliver annual SG&A savings of approximately \$20 million. U.S. Silica took steps to optimize its asset portfolio by idling its highest-cost plants and improving efficiencies at existing plants.

The Company made significant progress in repositioning its Oil & Gas business and right sizing its proppant volumes to match current and expected demand from well completions. The Company continues to optimize its logistics network by eliminating sub-optimal shipments and exiting high cost transload sites while renegotiating transload fees and rail rates. The Company expects proppant demand in 2020 to increase by approximately 5% compared with 2019.

In 2019, the Company's last-mile business made significant investments in next generation equipment for Sandbox, expanded box payloads and offered customers a new gravity fed stand that is quieter, requires less maintenance and is less expensive to build. In 2020 we anticipate that SandBox pricing pressure will persist but not worsen.

U.S. Silica has continued to shift its Industrial and Specialty Products business toward higher margin products and is currently pursuing several growth platforms. For example, the Company is using innovative technology in milling that expands the Company's capabilities and further differentiates its products. The Company is targeting new, not-in-kind markets where customers are looking for an effective alternative to existing offerings. The Company has several new products in various stages of customer trials. In many cases, the sales cycles for these new products are long but the Company believes it is making good progress. The Company intends to increase the base Industrial and Specialty Products business through price increases, market share gains, a focus on new, higher-margin products and small, bolt-on acquisitions.

In 2020, the Company expects continued strength in many of its industrial end markets, especially residential housing and remodeling, driven by growing housing demand and historically low mortgage rates. The Federal National Mortgage Association (Fannie Mae) forecasts single-family housing starts in 2020 to increase 10% year-over-year. Despite an expected year-over-year slight contraction in light vehicle sales in 2020, the Company is optimistic with respect to its automotive end markets, which should benefit from low unemployment, strong consumer confidence and low finance rates. In its filtration end markets, however, the Company expects slight headwinds for some of its silica sand and diatomaceous earth product offerings due to the expected contraction in U.S. alcohol sales.

The Company expects to keep its capital expenditures in the range of \$30 million to \$40 million in 2020 and to be funded from its cash flow from operations.

#### **Conference Call**

U.S. Silica will host a conference call for investors today, February 25, 2020 at 7:30 a.m. Central Time to discuss these results. Hosting the call will be Bryan Shinn, chief executive officer and Don Merril, executive vice president and chief financial officer. Investors are invited to listen to a live webcast of the conference call by visiting the "Investors" section of the Company's website at www.ussilica.com. The webcast will be archived for one year. The call can also be accessed live over the telephone by dialing (877) 869-3847 or for international callers, (201) 689-8261. A replay will be available shortly after the call and can be accessed by dialing (877) 660-6853 or for international callers, (201) 612-7415. The conference ID for the replay is 13686713. The replay will be available through March 25, 2020.

#### About U.S. Silica

U.S. Silica Holdings, Inc. is a performance materials company and is a member of the Russell 2000. The Company is a leading producer of commercial silica used in the oil and gas industry, and in a wide range of industrial applications. Over its 120-year history, U.S. Silica has developed core competencies in mining, processing, logistics and materials science that enable it to produce and cost-effectively deliver over 1,500 diversified products to customers across our end markets. U.S. Silica's wholly-owned subsidiaries include EP Minerals and SandBox Logistics<sup>TM</sup>. EP Minerals is an industry leader in the production of products derived from diatomaceous earth, perlite, engineered clays, and non-activated clays. SandBox Logistics<sup>TM</sup> is a state-of-the-art leader in proppant storage, handling and well-site delivery, dedicated to making proppant logistics cleaner, safer and more efficient.

The Company currently operates 25 mines and production facilities. The Company is headquartered in Katy, Texas and has offices in Reno, Nevada and Chicago, Illinois.

#### **Forward-looking Statements**

This full-year and fourth-quarter 2019 earnings release, as well as other statements we make, contain "forward-looking statements" within the meaning of the federal securities laws - that is, statements about the future, not about past events. Forward-looking statements give our current expectations and projections relating to our financial condition, results of operations, plans, objectives, future performance and business. These statements may include words such as "anticipate," "estimate," "expect," "project," "plan," "intend," "believe," "may," "will," "should," "could," "can have," "likely" and other words and terms of similar meaning. Forward-looking statements made include any statement that does not directly relate to any historical or current fact and may include, but are not limited to, statements regarding U.S. Silica's growth opportunities, strategy, future financial results, forecasts, projections, plans and capital expenditures, ability to reduce costs or idle plants, and the commercial silica industry. Forward-looking statements are based on our current expectations and assumptions, which may not prove to be accurate. These statements are not guarantees and are subject to risks, uncertainties and changes in circumstances that are difficult to predict. Many factors could cause actual results to differ materially and adversely from these forward-looking statements. Among these factors are global economic conditions; fluctuations in demand for commercial silica, diatomaceous earth, perlite, clay and cellulose; fluctuations in demand for frac sand or the development of either effective alternative proppants or new processes to replace hydraulic fracturing; the entry of competitors into our marketplace; changes in production spending by companies in the oil and gas industry and changes in the level of oil and natural gas exploration and development; general economic, political and business conditions in key regions of the world; pricing pressure; weather and seasonal factors; the cyclical nature of our customers' business; our inability to meet our financial and performance targets and other forecasts or expectations; our substantial indebtedness and pension obligations, including restrictions on our operations imposed by our indebtedness; operational modifications, delays or cancellations; prices for electricity, natural gas and diesel fuel; our ability to maintain our transportation network; changes in government regulations and regulatory requirements, including those related to mining, explosives, chemicals, and oil and gas production; silica-related health issues and corresponding litigation; and other risks and uncertainties detailed in this press release and our most recent Forms 10-K, 10-Q, and 8-K filed with or furnished to the U.S. Securities and Exchange Commission. If one or more of these or other risks or uncertainties materialize (or the consequences of such a development changes), or should underlying assumptions prove incorrect, actual outcomes may vary materially from those reflected in our forward-looking statements. The forward-looking statements speak only as of the date hereof, and we disclaim any intention or obligation to update publicly or revise such statements, whether as a result of new information, future events or otherwise.

#### U.S. SILICA HOLDINGS, INC.

## SELECTED FINANCIAL DATA FROM CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(Unaudited; dollars in thousands, except per share amounts)

Three Months Ended December 31, 2019 September 30, 2019 December 31, 2018 Total sales 339,059 361,814 357,380 287,038 Total cost of sales (excluding depreciation, depletion and amortization) 257,962 283,633 Operating expenses: 37,325 40,208 32,168 Selling, general and administrative 42,819 Depreciation, depletion and amortization 47,126 46,527 Goodwill and other asset impairments 363,717 265,715 130 Total operating expenses 443,861 87,464 344,410 Operating (loss) income (362,764)(9,283)(274,068)Other (expense) income: Interest expense (22,996)(24,733)(21,281)Other income (expense), net, including interest income 443 3,280 1,336 Total other expense (22,553)(21,453)(19,945)(Loss) income before income taxes (385,317)(30,736)(294,013)Income tax benefit 91,892 7,671 37,938 Net (loss) income \$ (293,425)\$ (23,065) \$ (256,075)Less: Net loss attributable to non-controlling interest (554)(28)(13)Net (loss) income attributable to U.S. Silica Holdings, Inc. \$ (23,037)(292,871)(256,062)(Loss) earnings per share attributable to U.S. Silica Holdings, Inc.: \$ (3.99)(3.44)**Basic** (0.31)\$ Diluted (3.99)(0.31)(3.44)Weighted average shares outstanding: Basic 73,343 73,328 74,485

73,343

\$

0.06

73,328

0.06

74,485

0.06

Diluted

Dividends declared per share

| Year | Fnd   | ьd |
|------|-------|----|
| ıcaı | Lillu | CU |

|  | Dec | December 31, 2019 |    | December 31, 2018 |  |  |
|--|-----|-------------------|----|-------------------|--|--|
| Total sales  | \$  | 1,474,477         | \$ | 1,577,298         |  |  |
| Total cost of sales (excluding depreciation, depletion and amortization) |     | 1,133,293         |    | 1,163,129         |  |  |
| Operating expenses:  |     |                   |    |                   |  |  |
| Selling, general and administrative                                      |     | 150,848           |    | 146,971           |  |  |
| Depreciation, depletion and amortization                                 |     | 179,444           |    | 148,832           |  |  |
| Goodwill and other asset impairments                                     |     | 363,847           |    | 281,899           |  |  |
| Total operating expenses   |     | 694,139           |    | 577,702           |  |  |
| Operating (loss) income  |     | (352,955)         |    | (163,533)         |  |  |
| Other (expense) income:  |     |                   |    |                   |  |  |
| Interest expense   |     | (95,472)          |    | (70,564)          |  |  |
| Other income (expense), net, including interest income                   |     | 19,519            |    | 4,144             |  |  |
| Total other expense  |     | (75,953)          | ,  | (66,420)          |  |  |
| (Loss) income before income taxes  |     | (428,908)         |    | (229,953)         |  |  |
| Income tax benefit   |     | 99,151            |    | 29,132            |  |  |
| Net (loss) income  | \$  | (329,757)         | \$ | (200,821)         |  |  |
| Less: Net loss attributable to non-controlling interest                  |     | (675)             |    | (13)              |  |  |
| Net (loss) income attributable to U.S. Silica Holdings, Inc.             | \$  | (329,082)         | \$ | (200,808)         |  |  |
| (Loss) earnings per share attributable to U.S. Silica Holdings, Inc.:    |     |                   |    |                   |  |  |
| Basic  | \$  | (4.49)            | Φ. | (2.63)            |  |  |
| Diluted  | \$  | (4.49)            |    | (2.63)            |  |  |
| Weighted average shares outstanding:                                     | Ψ   | (4.43)            | Ψ  | (2.03)            |  |  |
| Basic  |     | 73,253            |    | 76,453            |  |  |
| Diluted  |     | 73,253            |    | 76,453            |  |  |
| Dividends declared per share   | \$  | 0.25              | \$ | 0.25              |  |  |
| Dividendo deciarea per suare   | Ψ   | 0.23              | Ψ  | 0.23              |  |  |

# U.S. SILICA HOLDINGS, INC.

# CONDENSED CONSOLIDATED BALANCE SHEETS

(Unaudited; dollars in thousands)

|  | Dec | December 31, 2019 |    | December 31, 2018 |  |
|--|-----|-------------------|----|-------------------|--|
| ASSETS   |     |                   |    |                   |  |
| Current Assets:  |     |                   |    |                   |  |
| Cash and cash equivalents                                | \$  | 185,740           | \$ | 202,498           |  |
| Accounts receivable, net                                 |     | 182,238           |    | 215,486           |  |
| Inventories, net   |     | 124,432           |    | 162,087           |  |
| Prepaid expenses and other current assets                |     | 16,155            |    | 17,966            |  |
| Income tax deposits                                      |     | 475               |    | 2,200             |  |
| Total current assets                                     |     | 509,040           |    | 600,237           |  |
| Property, plant and mine development, net                |     | 1,517,587         |    | 1,826,303         |  |
| Operating lease right-of-use assets                      |     | 53,098            |    | _                 |  |
| Goodwill   |     | 273,524           |    | 261,340           |  |
| Intangible assets, net                                   |     | 183,815           |    | 194,626           |  |
| Other assets   |     | 16,170            |    | 18,334            |  |
| Total assets   | \$  | 2,553,234         | \$ | 2,900,840         |  |
| LIABILITIES AND STOCKHOLDERS' EQUITY                     |     |                   |    |                   |  |
| Current Liabilities:                                     |     |                   |    |                   |  |
| Accounts payable and accrued expenses                    | \$  | 248,237           | \$ | 216,400           |  |
| Current portion of operating lease liabilities           |     | 53,587            |    | _                 |  |
| Current portion of long-term debt                        |     | 18,463            |    | 13,327            |  |
| Current portion of deferred revenue                      |     | 15,111            |    | 31,612            |  |
| Total current liabilities                                |     | 335,398           | -  | 261,339           |  |
| Long-term debt, net                                      |     | 1,213,985         |    | 1,246,428         |  |
| Deferred revenue   |     | 35,523            |    | 81,707            |  |
| Liability for pension and other post-retirement benefits |     | 58,453            |    | 57,194            |  |
| Deferred income taxes, net                               |     | 38,585            |    | 137,239           |  |
| Operating lease liabilities                              |     | 117,964           |    | _                 |  |
| Other long-term obligations                              |     | 36,746            |    | 64,629            |  |
| Total liabilities  |     | 1,836,654         |    | 1,848,536         |  |
| Stockholders' Equity:                                    |     |                   | -  |                   |  |
| Preferred stock  |     | _                 |    | _                 |  |
| Common stock   |     | 823               |    | 818               |  |
| Additional paid-in capital                               |     | 1,185,116         |    | 1,169,383         |  |
| Retained (deficit) earnings                              |     | (279,956)         |    | 67,854            |  |
| Treasury stock, at cost                                  |     | (180,912)         |    | (178,215)         |  |
| Accumulated other comprehensive loss                     |     | (19,854)          |    | (15,020)          |  |
| Total U.S. Silica Holdings, Inc. stockholders' equity    |     | 705,217           |    | 1,044,820         |  |
| Non-controlling interest                                 |     | 11,363            |    | 7,484             |  |
| Total stockholders' equity                               |     | 716,580           |    | 1,052,304         |  |
| Total liabilities and stockholders' equity               | \$  | 2,553,234         | \$ | 2,900,840         |  |

# **Non-GAAP Financial Measures**

# **Segment Contribution Margin**

Segment contribution margin is a key metric that management uses to evaluate our operating performance and to determine resource allocation between segments. Segment contribution margin excludes certain corporate costs not associated with the operations of the segment. These unallocated costs include costs related to corporate functional areas such as sales, production and engineering, corporate purchasing, accounting, treasury, information technology, legal and human resources.

The following table sets forth a reconciliation of net income, the most directly comparable GAAP financial measure, to segment contribution margin.

|  |      | Three Months Ended |                    |          |     |                |
|--|------|--------------------|--------------------|----------|-----|----------------|
|  | Dece | ember 31, 2019     | September 30, 2019 |          | Dec | ember 31, 2018 |
| Sales:   |      |                    |                    |          |     |                |
| Oil & Gas Proppants  | \$   | 234,273            | \$                 | 242,707  | \$  | 243,546        |
| Industrial & Specialty Products                              |      | 104,786            |                    | 119,107  |     | 113,834        |
| Total sales  |      | 339,059            |                    | 361,814  |     | 357,380        |
| Segment contribution margin:                                 |      |                    |                    |          |     |                |
| Oil & Gas Proppants  |      | 67,993             |                    | 50,557   |     | 54,255         |
| Industrial & Specialty Products                              |      | 39,114             |                    | 44,397   |     | 44,556         |
| Total segment contribution margin                            |      | 107,107            |                    | 94,954   |     | 98,811         |
| Operating activities excluded from segment cost of sales     |      | (26,010)           |                    | (16,773) |     | (28,469)       |
| Selling, general and administrative                          |      | (37,325)           |                    | (40,208) |     | (32,168)       |
| Depreciation, depletion and amortization                     |      | (42,819)           |                    | (47,126) |     | (46,527)       |
| Goodwill and other asset impairments                         |      | (363,717)          |                    | (130)    |     | (265,715)      |
| Interest expense   |      | (22,996)           |                    | (24,733) |     | (21,281)       |
| Other income (expense), net, including interest income       |      | 443                |                    | 3,280    |     | 1,336          |
| Income tax benefit   |      | 91,892             |                    | 7,671    |     | 37,938         |
| Net (loss) income  | \$   | (293,425)          | \$                 | (23,065) | \$  | (256,075)      |
| Less: Net loss attributable to non-controlling interest      |      | (554)              |                    | (28)     |     | (13)           |
| Net (loss) income attributable to U.S. Silica Holdings, Inc. | \$   | (292,871)          | \$                 | (23,093) | \$  | (256,062)      |

|  | Year Ended           |               |                   |           |  |
|--|----------------------|---------------|-------------------|-----------|--|
|  | Dece                 | mber 31, 2019 | December 31, 2018 |           |  |
| Sales:   |                      |               |                   |           |  |
| Oil & Gas Proppants  | \$                   | 1,010,521     | \$                | 1,182,991 |  |
| Industrial & Specialty Products                              |                      | 463,956       |                   | 394,307   |  |
| Total sales  |                      | 1,474,477     | 1,577,298         |           |  |
| Segment contribution margin:                                 |                      |               |                   |           |  |
| Oil & Gas Proppants  |                      | 248,594       |                   | 357,846   |  |
| Industrial & Specialty Products                              |                      | 178,215       |                   | 155,084   |  |
| Total segment contribution margin                            |                      | 426,809       |                   | 512,930   |  |
| Operating activities excluded from segment cost of sales     |                      | (85,625)      |                   | (98,761)  |  |
| Selling, general and administrative                          |                      | (150,848)     |                   | (146,971) |  |
| Depreciation, depletion and amortization                     |                      | (179,444)     |                   | (148,832) |  |
| Goodwill and other asset impairments                         |                      | (363,847)     |                   | (281,899) |  |
| Interest expense   |                      | (95,472)      |                   | (70,564)  |  |
| Other income (expense), net, including interest income       |                      | 19,519        |                   | 4,144     |  |
| Income tax benefit   |                      | 99,151        |                   | 29,132    |  |
| Net (loss) income  | \$                   | (329,757)     | \$                | (200,821) |  |
| Less: Net loss attributable to non-controlling interest      | (675)                |               |                   | (13)      |  |
| Net (loss) income attributable to U.S. Silica Holdings, Inc. | \$ (329,082) \$ (200 |               |                   | (200,808) |  |

# **Adjusted EBITDA**

Adjusted EBITDA is not a measure of our financial performance or liquidity under GAAP and should not be considered as an alternative to net income as a measure of operating performance, cash flows from operating activities as a measure of liquidity or any other performance measure derived in accordance with GAAP. Additionally, Adjusted EBITDA is not intended to be a measure of free cash flow for management's discretionary use, as it does not consider certain cash requirements such as interest payments, tax payments and debt service requirements. Adjusted EBITDA contains certain other limitations, including the failure to reflect our cash expenditures, cash requirements for working capital needs and cash costs to replace assets being depreciated and amortized, and excludes certain non-recurring charges that may recur in the future. Management compensates for these limitations by relying primarily on our GAAP results and by using Adjusted EBITDA only supplementally. Our measure of Adjusted EBITDA is not necessarily comparable to other similarly titled captions of other companies due to potential inconsistencies in the methods of calculation.

The following table sets forth a reconciliation of net income, the most directly comparable GAAP financial measure, to Adjusted EBITDA:

| (All amounts in thousands)                                   |      | Three Months Ended |       |                |       |               |
|--|------|--------------------|-------|----------------|-------|---------------|
|  | Dece | ember 31, 2019     | Septe | ember 30, 2019 | Decei | nber 31, 2018 |
| Net (loss) income attributable to U.S. Silica Holdings, Inc. | \$   | (292,871)          | \$    | (23,037)       | \$    | (256,062)     |
| Total interest expense, net of interest income               |      | 22,366             |       | 23,711         |       | 21,446        |
| Provision for taxes  |      | (91,892)           |       | (7,671)        |       | (37,938)      |
| Total depreciation, depletion and amortization expenses      |      | 42,819             |       | 47,126         |       | 46,527        |
| EBITDA   |      | (319,578)          |       | 40,129         |       | (226,027)     |
| Non-cash incentive compensation (1)                          |      | 5,340              |       | 3,722          |       | 3,725         |
| Post-employment expenses (excluding service costs) (2)       |      | 434                |       | 426            |       | 554           |
| Merger and acquisition related expenses (3)                  |      | 16,274             |       | 4,873          |       | 5,668         |
| Plant capacity expansion expenses (4)                        |      | 1,347              |       | 3,918          |       | 14,012        |
| Contract termination expenses (5)                            |      | 822                |       | 60             |       | 2,491         |
| Goodwill and other asset impairments (6)                     |      | 363,717            |       | 130            |       | 265,715       |
| Business optimization projects (7)                           |      | _                  |       | 49             |       | 54            |
| Facility Closure Costs (8)                                   |      | 2,114              |       | 3,523          |       | _             |
| Gain on valuation change of royalty note payable (9)         |      | (750)              |       | (2,004)        |       | _             |
| Other adjustments allowable under the Credit Agreement (10)  |      | 3,857              |       | 3,583          |       | 1,814         |
| Adjusted EBITDA  | \$   | 73,577             | \$    | 58,409         | \$    | 68,006        |

| (All amounts in thousands) Year Ended                        |                       |                |                   |  |  |
|--|-----------------------|----------------|-------------------|--|--|
|  | Dece                  | ember 31, 2019 | December 31, 2018 |  |  |
| Net (loss) income attributable to U.S. Silica Holdings, Inc. | \$                    | (329,082)      | \$ (200,808)      |  |  |
| Total interest expense, net of interest income               |                       | 92,063         | 64,689            |  |  |
| Provision for taxes  |                       | (99,151)       | (29,132)          |  |  |
| Total depreciation, depletion and amortization expenses      |                       | 179,444        | 148,832           |  |  |
| EBITDA   |                       | (156,726)      | (16,419)          |  |  |
| Non-cash incentive compensation (1)                          |                       | 15,906         | 22,337            |  |  |
| Post-employment expenses (excluding service costs) (2)       |                       | 1,735          | 2,206             |  |  |
| Merger and acquisition related expenses (3)                  |                       | 32,021         | 34,098            |  |  |
| Plant capacity expansion expenses (4)                        |                       | 17,576         | 59,112            |  |  |
| Contract termination expenses (5)                            |                       | 1,882          | 2,491             |  |  |
| Goodwill and other asset impairments (6)                     |                       | 363,847        | 281,899           |  |  |
| Business optimization projects (7)                           |                       | 55             | 1,980             |  |  |
| Facility closure costs (8)                                   |                       | 12,718         | 529               |  |  |
| Gain on valuation change of royalty note payable (9)         |                       | (16,854)       | _                 |  |  |
| Other adjustments allowable under the Credit Agreement (10)  | 14,165 4,290          |                |                   |  |  |
| Adjusted EBITDA  | \$ 286,325 \$ 392,523 |                |                   |  |  |

- (1) Reflects equity-based non-cash compensation expense.
- Includes net pension cost and net post-retirement cost relating to pension and other post-retirement benefit obligations during the applicable period, but in each case excluding the service cost relating to benefits earned during such period. Non-service net periodic benefit costs are not considered reflective of our operating performance because these costs do not exclusively originate from employee services during the applicable period and may experience periodic fluctuations as a result of changes in non-operating factors, including changes in discount rates, changes in expected returns on benefit plan assets, and other demographic actuarial assumptions.
- Merger and acquisition related expenses include legal fees, consulting fees, bank fees, severance costs, certain purchase accounting items, such as the amortization of inventory fair value step-up, information technology integration costs and similar charges. While these costs are not operational in nature and are not expected to continue for any singular transaction on an ongoing basis, similar types of costs, expenses and charges have occurred in prior periods and may recur in the future as we continue to integrate prior acquisitions and pursue any future acquisitions.
- Plant capacity expansion expenses include expenses that are not inventoriable or capitalizable as related to plant expansion projects greater than \$5 million in capital expenditures or plant start up projects. While these expenses are not operational in nature and are not expected to continue for any singular project on an ongoing basis, similar types of expenses have occurred in prior periods and may recur in the future.
- (5) Reflects contract termination expenses related to strategically exiting a service contract and losses related to sub-leases. While these expenses are not operational in nature and are not expected to continue for any singular event on an ongoing basis, similar types of expenses have occurred in prior periods and may recur in the future as we continue to strategically evaluate our contracts.
- For the fourth quarter and year ended 2019, reflects \$243.1 million of long-lived asset impairments, \$115.4 million of operating lease right-of-use asset impairments, \$4.1 million of inventory asset impairments, and \$1.2 million of intangible asset impairments in our Oil and Gas Proppants reporting segment. These impairments were related to a sharp decline in customer demand for Northern White frac sand and for regional non-in-basin frac sand as more tons are produced and sold in-basin, along with significant price decreases of frac sand. Additionally, given these events, we also experienced a significant decline in the utilization of our sand railcar fleet in our transload network leading to a significant number of rail cars being put into storage and no longer used to deliver sand to our customers. For the fourth quarter and year ended 2018, reflects \$16.2 million of goodwill impairments, \$97.0 million of long-lived asset impairments and \$4.5 million of intangible asset impairments in our Oil & Gas Proppants reporting segment due to a declining shift in demand for Northern White sand caused by some of our customers shifting to local in-basin frac sands with lower logistics costs. For the year ended 2018, it also reflects a \$16.2 million asset impairment related to the closure of our resin coating facility and associated product portfolio during the second quarter of 2018.
- (7) Reflects costs incurred related to business optimization projects mainly within our corporate center, which aim to measure and improve the efficiency, productivity and performance of our organization. While these costs are not operational in nature and are not expected to continue for any singular project on an ongoing basis, similar types of expenses may recur in the future.
- (8) Reflects costs incurred mainly related to idled sand facilities and closed corporate offices, including severance costs and remaining contracted costs such as office lease costs, and common area maintenance fees. While these costs are not operational in nature and are not expected to continue for any singular event on an ongoing basis, similar types of expenses may recur in the future.
- (9) Gain on valuation change of royalty note payable due to a change in estimate of future tonnages and sales related to the sand shipped from our Tyler, Texas facility. This gain is not operational in nature and is not expected to continue for any singular event on an ongoing basis.

Reflects miscellaneous adjustments permitted under the Credit Agreement. For 2019, includes \$6.2 million of loss contingencies reserve as well as restructuring costs for actions that will provide future savings, storm damage costs, recruiting fees, relocation costs and a loss on sale of assets, partially offset by insurance proceeds of \$2.2 million. For 2018, includes storm damage costs, recruiting fees, relocation costs, and a net loss of \$0.7 million on divestitures of assets, consisting of \$5.2 million of contract termination costs and \$1.3 million of divestiture related expenses such as legal fees and consulting fees, partially offset by a \$5.8 million gain on sale of assets. While these gains and costs are not operational in nature and are not expected to continue for any singular event on an ongoing basis, similar types of gains and expenses have occurred in prior periods and may recur in the future.

# **Supplemental Information**

- 1) What was the cash flow from operations for the fourth quarter of 2019 and do you expect to be free cash flow positive in 2020? For the fourth quarter of 2019, cash flow from operations totaled \$27.7 million. Based on our current forecast, we expect to generate free cash flow in 2020 after capex and dividends.
- 2) What are the underlying assumptions of the plan to reduce gross debt and has the plan changed given your updated outlook for the Oil & Gas segment?

We remain committed to de-levering the balance sheet and will use our free cash flow opportunistically to repurchase debt. Decisions to repurchase debt will be examined on a quarterly basis and will be subject to the level of business activity in the period and other needs for cash.

3) What is the capex guidance for the full year 2020? What is the split between maintenance and growth capex?

We have budgeted between \$30 million and \$40 million in capex for the full year 2020. We expect that maintenance capital will be approximately \$15 million with the remaining capital to be spent on growth projects for our Industrial and Specialty Products segment and to a lesser extent our SandBox unit. We intend to fund all our capital projects in 2020 with cash flow from operations.

4) Did you institute annual price increases for ISP products in 2020 and are those price increases sticking?

Yes, we raised prices for most of our non-contracted silica sand, aggregate diatomaceous earth and clay products used primarily in foundry, paints, coatings, elastomers, roofing, chemicals, recreation, building products, agricultural, pet litter and other applications.

Price increases ranged up to 6 percent, depending on the product and grade. Additionally, prices for whole grain glass sand increased by up to 4 percent.

The price increases are being instituted to support the continued investments the Company is making in upgrading its capacity to meet the growing demand for its products and to offset rising production costs. Most of the price increases are sticking.

- 5) What is your estimate of how much Northern White Sand capacity has come offline through the end of the fourth quarter? A recent third-party study estimated that upwards of 40 million tons per annum of Northern White Sand capacity had been idled through the end of 2019.
- 6) How much Oil & Gas sand capacity has U.S. Silica idled to date?

To date, U.S. Silica has idled one Northern White Sand mine and two regional sand mines and has curtailed production at 4 other facilities by cutting shifts and days and hours worked, for a total of approximately 8 million tons per year currently offline.

## 7) What is the status of your Crane and Lamesa mines in the Permian?

In the fourth quarter, we believe that Crane and Lamesa were two of the most heavily utilized frac sand mines in the Permian Basin.

8) What is the year-over-year frac sand demand outlook for 2020? What is the breakout for Northern White Sand? In 2020, we believe that frac sand demand will increase by approximately 5% over 2019. For Northern White Sand specifically, we estimate approximately 20-25 million tons of demand against 40-50 million tons of active supply.

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